

ELLINGTON RELEFORD, MBA, PMP

PROGRAM & PORTFOLIO LEADER | PMO GOVERNANCE | OPERATIONS & LOGISTICS

[Professional Portfolio](#) | [LinkedIn](#)

PROFESSIONAL SUMMARY

Strategic program, portfolio, and operations leader with 26+ years of experience directing enterprise governance, resource allocation, and transformation across DOE, DoD, manufacturing, and technology environments. Oversees a \$200M+ national-security portfolio, improving delivery performance by 15% while advising senior executives on investment prioritization, budget execution, risk, and performance. PMP-certified program leader and Lean Six Sigma Master Black Belt with an MBA and active Federal Security Clearance. Expertise in Portfolio Optimization, Operational Excellence, Performance Management, and Enterprise Transformation.

CORE EXPERTISE

Portfolio & Program Management • Enterprise PMO Governance • Strategic Planning & Execution • Budget Execution & Forecasting • Resource & Investment Prioritization • Enterprise Risk Management • Executive Dashboards & Briefings • Cross-Functional Leadership • Executive Stakeholder Engagement • Performance Analytics • Requirements Analysis • Agile/SAFe • Lean Six Sigma • Enterprise Transformation

SIGNATURE ACCOMPLISHMENTS

- Directed governance and execution for a \$200M+ DOE/NNSA national-security technology portfolio, increasing delivery performance by 15% while strengthening executive visibility and enterprise risk management.
- Directed 150+ maintenance and logistics personnel supporting 62 organizations; established an NVG support program generating \$3.9M in recurring annual savings and contributing to an Army Award for Maintenance Excellence.
- Deployed and sustained 350+ satellite communications and mission platforms across 57 locations during a 15-month combat deployment, maintaining 97% operational readiness.
- Led an enterprise Lean/JIT manufacturing transformation two months ahead of plan, generating \$1.5M+ in savings and improving production flow, quality, and cross-functional execution.

PROFESSIONAL EXPERIENCE

IT Project Manager II / PMO Leader - Los Alamos National Laboratory

07/2022 – Present

- Accelerated portfolio delivery performance by 15% by implementing enterprise PMO governance, stage-gate controls, integrated planning, and executive performance reporting.
- Direct governance and execution oversight for a \$200M+ portfolio of 60+ infrastructure and technology initiatives supporting DOE/NNSA national-security objectives.
- Analyze integrated financial, schedule, resource, and program data to identify emerging risks, funding impacts, performance trends, and corrective-action opportunities.
- Advise senior executives on budget execution, funding utilization, schedule performance, and portfolio risk to guide investment prioritization and strategic resource allocation.

Infrastructure & Operations Project Manager - Amentum

09/2019 – 05/2022

- Directed cross-functional engineering, operations, logistics, cybersecurity, and intelligence teams delivering multi-site defense infrastructure and mission-critical communications programs.
- Integrated operational, resource, schedule, and performance data to strengthen executive forecasting, investment planning, and resource-allocation decisions.
- Reduced system downtime by 10% and increased operational predictability through proactive risk mitigation, performance forecasting, and integrated shutdown planning.
- Sustained 100% availability for critical intelligence operations by deploying and maintaining secure, mission-essential infrastructure, including SCIF environments.

Lean Transformation Project Manager - Rheem Manufacturing

02/2018 – 09/2019

- Spearheaded enterprise Lean transformation from traditional manufacturing to Just-in-Time production, completing the conversion two months ahead of plan and delivering \$1.5M+ in savings.
- Reduced production delays by 25% by leading weekly engineering change reviews and coordinating engineering, procurement, and manufacturing teams to resolve production constraints and ensure parts readiness.
- Led cross-functional execution for 35 pre-production builds supporting the P7095 Renaissance program, resolving 19 design and bill-of-material discrepancies to accelerate production readiness.
- Facilitated Kaizen events and implemented standardized production controls to mitigate launch risks, prevent delays, and sustain continuous improvement.

Senior Operations & Logistics Manager - United States Army

07/1996 – 02/2018

- Directed 150+ maintenance and logistics personnel supporting 62 organizations; established an enterprise NVG support program that generated \$3.9M in recurring annual savings.
- Deployed and sustained 350+ satellite communications platforms across 57 locations in Iraq, maintaining 97% operational readiness throughout a 15-month combat deployment.
- Led the transition from legacy logistics systems to GCSS-Army, an SAP-based ERP platform, strengthening enterprise asset visibility and standardizing maintenance planning and performance reporting.
- Directed requirements analysis and long-range resource planning, aligning personnel, equipment, and funding with readiness, sustainment, and mission priorities.

EDUCATION

Master of Business Administration (MBA), [Walden University](#)

Bachelor of Science in Business Administration, [Walden University](#)

Master Certificate in Applied Project Management, [Villanova University](#)

Associate of Science in Firearms Technology, [Sonoran Desert Institute](#)

CERTIFICATIONS & CREDENTIALS

Project Management Professional (PMP) • Lean Six Sigma Master Black Belt (LSSMBB) • SAFe Scrum Master (SSM) • Advanced Certified ScrumMaster (A-CSM) • Certified Scrum Product Owner (CSPO) • Demonstrated Master Logistician (DML) • Master Project Manager (MPM) • Six Sigma Black Belt (SSBB) • Lean/Design for Six Sigma Green Belt (DFSS-LSSGB)

TECHNOLOGY & METHODS

Microsoft Project • Power BI • Jira • Confluence • ServiceNow • Smartsheet • SharePoint • SAP/ERP • PMIS • Integrated Master Scheduling • Portfolio Dashboards • Resource & Capacity Planning • Stage-Gate Governance • Lean/JIT • Microsoft 365