

EXECUTIVE PORTFOLIO

ELLINGTON RELEFORD, MBA, PMP

PROGRAM & PORTFOLIO LEADER | PMO GOVERNANCE | OPERATIONS & LOGISTICS

Turning complex, mission-critical priorities into governed portfolios, resilient operations, and measurable results.

\$200M+

PORTFOLIO GOVERNED

60+

TECHNOLOGY INITIATIVES

26+ years

LEADERSHIP EXPERIENCE

NATIONAL SECURITY • TECHNOLOGY • INFRASTRUCTURE • MANUFACTURING

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LEADERSHIP PROFILE

Strategy translated into disciplined execution

PORTFOLIO MAP GOVERNANCE | PMO | INFRASTRUCTURE | OPERATIONS | LEAN

Strategic project, program, and operations leader with 26+ years of experience directing portfolio governance, resource allocation, and enterprise transformation across DOE, DoD, manufacturing, and technology environments. Oversees a \$200M+ national-security portfolio and advises senior leaders on investment prioritization, budget execution, risk, and performance. PMP-certified, Lean Six Sigma Master Black Belt, MBA, and active DOE Q Clearance.

15% PORTFOLIO DELIVERY IMPROVEMENT	10% SYSTEM DOWNTIME REDUCTION	\$1.5M+ MANUFACTURING SAVINGS	\$3.9M RECURRING ANNUAL SAVINGS
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EXECUTIVE VALUE PROPOSITION

- Establishes practical governance that improves decision quality without slowing delivery.
- Connects strategy, funding, schedules, resources, risks, and performance into a coherent portfolio view.
- Leads cross-functional teams in classified, highly regulated, and operationally demanding environments.
- Uses Lean, Agile, and data-informed management to convert complexity into measurable outcomes.

CORE LEADERSHIP CAPABILITIES

Portfolio & PMO Governance	Investment prioritization, stage gates, integrated planning, executive reporting
Strategic Execution	Roadmaps, resource allocation, performance management, corrective action
Risk & Financial Leadership	Enterprise risk, budget execution, forecasting, funding analysis
Transformation & Operations	Lean Six Sigma, Agile/SAFe, resilience, mission continuity

CASE STUDY 1

Improving delivery performance across a \$200M+ national-security portfolio

Strengthened governance across 60+ initiatives and improved portfolio delivery performance by 15%.

Los Alamos National Laboratory | IT Project Manager II / PMO Leader | July 2022-Present

\$200M+

PORTFOLIO

60+

INITIATIVES

15%

DELIVERY IMPROVEMENT

THE CHALLENGE

A growing portfolio of infrastructure and technology initiatives required consistent governance, integrated performance visibility, and timely executive decisions across funding, schedule, resources, risk, and delivery.

MY ACCOUNTABILITY

Owned portfolio governance, performance integration, risk escalation, and executive decision support across 60+ infrastructure and technology initiatives.

ACTIONS

- Integrated financial, schedule, resource, risk, and program information into portfolio-level analysis.
- Established governance and stage-gate disciplines to improve consistency and accountability.
- Briefed executives on performance, funding utilization, schedule exposure, and risk to support prioritization.
- Coordinated across project leaders and federal stakeholders to maintain alignment with national-security objectives.

RESULTS

- Directed oversight across a \$200M+ portfolio of more than 60 initiatives.
- Improved portfolio delivery performance by 15% through stronger governance, integrated planning, and executive reporting.
- Strengthened leadership visibility into investment tradeoffs, risks, and corrective-action needs.

CAPABILITIES DEMONSTRATED

Portfolio governance • Investment prioritization • Budget execution • Executive decision support • DOE/NNSA engagement

CASE STUDY 2

Building PMO governance that improved portfolio delivery by 15%

Created an integrated governance and reporting system that turned complex portfolio data into actionable executive decisions.

Los Alamos National Laboratory | IT Project Manager II / PMO Leader | July 2022-Present

Monthly

EXECUTIVE CADENCE

Integrated

PORTFOLIO DATA

Actionable

DECISION SUPPORT

THE CHALLENGE

Project teams and executives needed a repeatable operating rhythm that connected project-level execution with portfolio-level decisions while preserving agility.

MY ACCOUNTABILITY

Owned the design and implementation of stage gates, risk reviews, KPI integration, executive dashboards, and the recurring portfolio decision cadence.

ACTIONS

- Implemented stage-gate controls and standardized governance practices across the portfolio.
- Established recurring risk reviews and corrective-action planning aligned with recognized risk-management practices.
- Led requirements, KPI design, data integration, and monthly reporting for an executive portfolio dashboard.
- Used AI-assisted reporting and trend analysis to accelerate synthesis of complex performance information.

RESULTS

- Created a more consistent governance and decision-support cadence.
- Improved the quality and timeliness of financial, schedule, resource, risk, and delivery visibility.
- Enabled project teams and leaders to focus attention on exceptions, tradeoffs, and actions requiring escalation.

CAPABILITIES DEMONSTRATED

PMO operating model • Stage-gate governance • KPI design • Power BI • Enterprise risk • AI-assisted reporting

CASE STUDY 3

Reducing downtime by 10% during mission-critical infrastructure modernization

Advanced infrastructure modernization while reducing downtime by 10% and sustaining critical operational availability.

Amentum | Infrastructure & Operations Project Manager | September 2019-May 2022

10%

DOWNTIME REDUCTION

100%

CRITICAL AVAILABILITY

Multi-site

OPERATIONS

THE CHALLENGE

Infrastructure modernization and radome work had to be coordinated inside a classified operating environment where shutdowns, construction interfaces, and technical changes could affect mission continuity.

MY ACCOUNTABILITY

Directed cross-functional integration across engineering, construction, maintenance, cybersecurity, logistics, shutdown planning, and operational readiness.

ACTIONS

- Coordinated infrastructure modifications, shutdown planning, stakeholder interfaces, risks, and readiness activities for the Pine Gap radome modernization effort.
- Integrated preventive maintenance, redundancy, resiliency, and performance monitoring across site operations.
- Used forecasting and risk mitigation to sequence work around mission requirements and operational constraints.

RESULTS

- Reduced system downtime by 10% and improved execution predictability.
- Sustained critical operational availability for intelligence operations.
- Advanced infrastructure modernization while maintaining mission-continuity focus in a classified environment.

CAPABILITIES DEMONSTRATED

Infrastructure modernization • Integrated scheduling • Shutdown management • Operational resilience • Cybersecurity coordination

CASE STUDY 4

Sustaining 97% communications readiness across 57 locations

Directed deployment and sustainment of 350+ platforms across 57 locations while maintaining 97% readiness.

United States Army | Senior Operations and Logistics Manager / Program Lead | 15-month Iraq deployment

350+

PLATFORMS

57

LOCATIONS

97%

READINESS

THE CHALLENGE

A large theater-wide deployment required reliable communications and mission platforms across dispersed locations under demanding environmental and operational conditions.

MY ACCOUNTABILITY

Directed theater-wide deployment, sustainment, logistics, readiness, and technical problem resolution during a 15-month Iraq deployment.

ACTIONS

- Planned and synchronized deployment and sustainment for more than 350 satellite communications and mission platforms.
- Coordinated support across 57 Iraq locations during a 15-month deployment.
- Implemented an STT heat-mitigation solution to prevent data, voice, and video outages.
- Aligned personnel, equipment, maintenance, and logistics with changing mission priorities.

RESULTS

- Sustained 97% operational readiness throughout the deployment.
- Prevented heat-related communications outages affecting critical services.
- Demonstrated scalable program leadership across geographically dispersed, high-risk operations.

CAPABILITIES DEMONSTRATED

Large-scale deployment • Multi-site program management • Mission readiness • Logistics integration • Continuity management

CASE STUDY 5

Delivering a Lean/JIT transformation two months early with \$1.5M+ savings

Led an enterprise manufacturing transformation two months ahead of plan and generated more than \$1.5M in savings.

Rheem Manufacturing | Lean Transformation Project Manager | February 2018-September 2019

\$1.5M+

SAVINGS

2 months

AHEAD OF PLAN

35

PRE-PRODUCTION BUILDS

THE CHALLENGE

The organization was transitioning from traditional manufacturing to Just-in-Time production while preparing a major product initiative for launch.

MY ACCOUNTABILITY

Owned cross-functional transformation execution, production-readiness integration, constraint resolution, Lean/Kaizen activity, and SAP change controls.

ACTIONS

- Led the enterprise conversion to Just-in-Time production and facilitated Lean/Kaizen improvement activity.
- Coordinated 35 pre-production builds across engineering, procurement, and manufacturing.
- Resolved 19 design and bill-of-material discrepancies before production launch.
- Integrated SAP change controls, supplier readiness, factory trials, and corrective actions.

RESULTS

- Completed the Lean/JIT transformation two months ahead of plan.
- Generated more than \$1.5M in savings.
- Reduced launch risk and strengthened production readiness through early constraint resolution.

CAPABILITIES DEMONSTRATED

Lean transformation • Change leadership • New-product introduction • SAP/ERP • Kaizen • Cross-functional execution

SELECTED EXPERIENCE

Additional evidence of scale, transformation, and mission impact

Aviation Night Vision Device Support & Certification

Established AN/AVS-6 maintenance support and partnered with the California Army National Guard to certify and recertify personnel; sustained 100% readiness and generated \$3.9M in recurring annual savings.

Enterprise Maintenance Readiness

Directed 150+ maintenance and logistics personnel supporting 62 organizations; aligned workforce, equipment, funding, and sustainment with readiness priorities.

Multi-Unit COMSEC Operations

Led 38 Soldiers supporting four battalions and 50 missions across 12 countries while maintaining accountability and achieving zero security incidents.

Secure-Network Decommissioning

Planned and executed removal of 31 NIPR and SIPR network cabinets during BRAC activities, saving U.S. Army Europe more than \$4.19M.

Bosnia Communications Modernization

Helped engineer and replace communications infrastructure supporting operations in Bosnia, generating approximately \$4.2M in savings.

CREDENTIALS

MBA, Business Administration | B.S., Business Administration | Master Certificate, Applied Project Management | A.S., Firearms Technology

PMP | Lean Six Sigma Master Black Belt | SAFe Scrum Master | Advanced Certified ScrumMaster | Certified Scrum Product Owner | Active DOE Q Clearance

CONNECT

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